

APPENDIX B - GENERAL FUND CAPITAL STRATEGY

Cost Centre	Scheme	2018/2019	2018/2019	2018/2019	2019/2020	On Hold	2020/2021	2021/2022	2022/2023	2023/2024
		Working Budget £	Actuals 31/12/18 £	February Final Report £	February Final Report £		February Final Report £	February Final Report £	February Final Report £	February Final Report £
General Fund - Schemes										
	Stevenage Direct Services	3,366,450	1,693,577	3,366,450	3,339,400		2,676,400	2,650,900	2,505,000	1,228,000
	Housing Development	940,670	124,412	940,670	4,050,450		1,703,790	190,460		
	Finance and Estates	275,770	28,089	275,770	13,646,170		241,100	15,000	76,020	10,000
	Corporate Projects, Customer Services & Technology	847,610	150,992	847,610	521,100		300,000	300,000	300,000	300,000
	Housing and Investment	1,512,440	242,934	1,512,440	177,500		870,000	30,000	35,000	
	Regeneration	7,299,680	2,202,803	7,299,680	9,900,000		2,800,000	3,579,000	1,295,000	26,768,000
	Communities and Neighbourhoods	225,260	79,079	225,260	112,000		20,000	40,000	170,000	20,000
	Planning and Regulatory	997,000	640,315	997,000	441,000		325,000	325,000	325,000	295,000
	Deferred Works Reserve	108,450		20,000	29,600		154,000	56,000	15,000	2,000
	Total Schemes with Growth Added	15,573,330	5,162,202	15,484,880	32,217,220		9,090,290	7,186,360	4,721,020	28,623,000
	Schemes included above on hold pending receipts				368,500		898,000	263,000	403,000	173,000
General Fund -Resources										
	Capital Receipts	5,691,520		5,691,520	3,220,544		2,613,660	1,179,000	1,295,000	27,514,528
	New Build 1-4-1 Receipts - Additional Funding from HRA for RP Grants	728,170		728,170						
	Unpooled Receipts	12,500		12,500						
	Grants	257,800		257,800	814,420		85,580			
	S106's	25,000		25,000	20,000		10,000	10,000		
	LEP	5,600,000		5,600,000	8,800,000		1,800,000	2,400,000		
	RCCO	531,750		531,750	4,000		4,000	4,000	4,000	
	Regeneration Asset Reserve	356,770		356,770						
	Capital Reserve (BG916 Revenue Savings)	664,247		575,797	937,139		1,448,196	970,114	1,118,056	733,191
	Capital Reserve (BG903 Housing Receipts)	357,066		357,066	360,637		364,244	367,886	371,564	375,281
	New Homes Bonus	514,307		514,307	308,000		312,000	362,500	230,000	
	Prudential Borrowing Approved	834,200		834,200	14,516,450		834,400	1,702,400	1,702,400	
	Housing GF development short term borrowing- and funded from private sale				2,084,030					
	Housing GF development Ringfenced receipt from private sale				1,152,000		1,618,210	190,460		
	Total Resources (General Fund)	15,573,330		15,484,880	32,217,220		9,090,290	7,186,360	4,721,020	28,623,000

APPENDIX B - GENERAL FUND CAPITAL STRATEGY

Cost Centre	Scheme	2018/2019	2018/2019	2018/2019	2019/2020	On Hold	2020/2021	2021/2022	2022/2023	2023/2024
		Working Budget £	Actuals 31/12/18 £	February Final Report £	February Final Report £		February Final Report £	February Final Report £	February Final Report £	February Final Report £
	General Funds Receipts									
	Unallocated B/fwd	(5,319,964)		(5,319,964)	(205,244)		(20,700)	(439,200)	(2,888,740)	(2,888,740)
	In Year Receipts	(752,500)		(576,800)	(4,188,000)		(6,734,400)	(3,819,000)	(1,295,000)	(26,768,000)
	Used in Year	5,691,520		5,691,520	3,220,544		2,613,660	1,179,000	1,295,000	27,514,528
	Ring Fenced Receipts Used to Repay Short Term Borrowing				1,152,000		3,702,240	190,460		
	General Fund Receipts Unallocated C/fwd	(380,944)		(205,244)	(20,700)		(439,200)	(2,888,740)	(2,888,740)	(2,142,212)
	Receipts Ringfenced for Regeneration NOT INCLUDED IN GENERAL RECEIPTS				(1,657,250)					
	Receipts Ringfenced for Garages Programme INCLUDED IN GENERAL RECEIPTS				(600,000)		(878,400)			
	Capital Reserve Resource									
	Unallocated B/fwd				(422,203)		(555,064)	(176,868)	(276,754)	(228,698)
	In Year Resource	(1,355,066)		(1,355,066)	(1,430,637)		(1,434,243)	(1,437,886)	(1,441,565)	(1,445,280)
	Used in Year	1,021,313		932,863	1,297,776		1,812,439	1,338,000	1,489,621	1,108,471
	Capital Reserve Unallocated C/fwd	(333,753)		(422,203)	(555,064)		(176,868)	(276,754)	(228,698)	(565,507)

APPENDIX B - GENERAL FUND CAPITAL STRATEGY

Cost Centre	Scheme	2018/2019	2018/2019	2018/2019	2019/2020	On Hold	2020/2021	2021/2022	2022/2023	2023/2024
		Working Budget £	Actuals 31/12/18 £	February Final Report £	February Final Report £		February Final Report £	February Final Report £	February Final Report £	February Final Report £
	Stevenage Direct Services									
	Parks & Open Spaces									
KC218	Hertford Road Play Area (S106 Funded)	25,000		25,000						
KE911	Play Area Improvement Programme	286,260	135,777	286,260	137,000		243,000	283,500	220,000	
KE097	Litter bins	68,640	35,726	68,640	125,000		73,000	83,000	10,000	
KE329	Play Areas Fixed Play	17,000	16,185	17,000						
Growth	Play Areas Fixed Play				20,000		10,000	10,000		
Growth	Green Space Access Infrastructure				95,000	*	148,000	153,000	128,000	128,000
	Other									
KG002	Garages	1,054,200	200,700	1,054,200	2,047,400		1,957,400	1,952,400	1,952,400	375,000
KE487	Cavendish Depot - Road Markings and Barriers	12,750		12,750						
Growth	Cavendish Depot - Renovation/Yard Drainage				100,000					
Growth	Refurbishment of Western Rd Cemetery Office				6,500	*				
	Vehicles,Plant,Equipment									
KE349	Waste Receptacles	30,000	18,316	30,000	15,000	*	15,000			
Growth	Trade Waste Containers				20,000	*	20,000	20,000	20,000	20,000
Various	Vehicle/Plant replacement Programme -	1,872,600	1,286,873	1,872,600	743,500		190,000	149,000	174,600	
Growth	Vehicle/Plant replacement Programme				30,000		20,000			705,000
	Total Stevenage Direct Services	3,366,450	1,693,577	3,366,450	3,339,400		2,676,400	2,650,900	2,505,000	1,228,000
	Housing Development									
KG030	Grants To Registered Providers	728,170	(236,659)	728,170						
KE328	Archer Road Neighbourhood Centre 2014 (General Fund)	12,500	5,953	12,500						
KG032	Building Conversion into New Homes - Ditchmore Lane	200,000	355,118	200,000	680,000					
Growth	Kenilworth - Retail				547,800		1,052,900	190,460		
Growth	Kenilworth - Community Centre				733,200		85,580			
Growth	Kenilworth - Malvern Close				1,739,450		565,310			
Growth	Housing Development Scheme (Joint GF/HRA)				3,020,450		1,703,790	190,460		
Growth	Private Sales Schemes - Wedgwood Way				350,000					
	Total Housing Development (including grants to Registered Providers)	940,670	124,412	940,670	4,050,450		1,703,790	190,460		

APPENDIX B - GENERAL FUND CAPITAL STRATEGY

Cost Centre	Scheme	2018/2019	2018/2019	2018/2019	2019/2020	On Hold	2020/2021	2021/2022	2022/2023	2023/2024
		Working Budget £	Actuals 31/12/18 £	February Final Report £	February Final Report £		February Final Report £	February Final Report £	February Final Report £	February Final Report £
	Finance & Estates									
KG025	Garage Site Assembly	180,000	9,870	180,000						
KR912	Investment Property				13,244,050					
KR914	IDOX Property Management Software	21,180	3,980	21,180						
KR915	Energy Performance Surveys and Proposed Building Works	42,000		42,000	15,000		15,000	15,000	15,000	
Growth	Energy Performance Surveys and Proposed Building Works									10,000
Growth	Commercial Properties Refurbishment (MRC Programme)				387,120		226,100		61,020	
KR147	Commercial Properties - Asbestos Removal	20,410		20,410						
KR148	15 The Hyde - Reroofing	12,180	14,239	12,180						
	Total Finance & Estates	275,770	28,089	275,770	13,646,170		241,100	15,000	76,020	10,000
	Corporate Projects, Customer Services & Technology									
	IT General									
KS251	Harmonising Infrastructure Technology (for shared service)	32,240	16,470	32,240						
KS268	Infrastructure Investment	250,450	88,245	250,450	200,000		300,000	300,000	300,000	
Growth	Infrastructure Investment				221,100					300,000
	Total IT General	282,690	104,715	282,690	421,100		300,000	300,000	300,000	300,000
	Employer of Choice (EOC)									
KS260	Replacement HR & Payroll System	23,520	7,004	23,520						
KS269	New Intranet	74,150	24,511	74,150						
	Total EOC	97,670	31,515	97,670						
	Connected to Our Customer (CTOC)									
KS270	Online Customer Account (formerly Capita Advantage Digital)	100,000	2,705	100,000						
KS271	Corporate Website - Redesign	99,000	878	99,000						
KS256	Uniform Implementation	10,000	3,650	10,000						
KS263	Waste and Recycling System	80,000	776	80,000						
KS272	Electronic SMB Reports System		5,695							
KS273	Call Recording	46,000	366	46,000						
KS264	Civica Icon Payments (Car Park Season Ticket Online Solution)	10,000	111	10,000						
KS274	New CRM Technology	99,000	443	99,000						
KS275	Future Online Development of Civica Icon Payments	20,000	111	20,000						
TBA	Next Generation Telephony				100,000					
	Total CTOC	464,000	14,733	464,000	100,000					
	Housing All Under One Roof Programme									
KS262	On-Line Housing Application Form	3,250	29	3,250						
	Total Corporate Projects, Customer Services & Technology	847,610	150,992	847,610	521,100		300,000	300,000	300,000	300,000

APPENDIX B - GENERAL FUND CAPITAL STRATEGY

Cost Centre	Scheme	2018/2019	2018/2019	2018/2019	2019/2020	On Hold	2020/2021	2021/2022	2022/2023	2023/2024
		Working Budget £	Actuals 31/12/18 £	February Final Report £	February Final Report £		February Final Report £	February Final Report £	February Final Report £	February Final Report £
	Housing and Investment									
KG024	Asbestos Surveyor for Garages (one year contract)	26,720	4,453	26,720						
	Play Centres									
KC910	Pin Green - New Storage Heaters	8,500	5,450	8,500						
KC911	Pin green - Replace External lighting	12,000	3,719	12,000						
KC912	Pin Green - Replace Hall Lighting	10,000	6,975	10,000						
Growth	Pin Green - Recover Flat Roof				35,000					
KC913	Bandle Hill - Replace External Door Sets	6,000	852	6,000						
Growth	Bandle Hill - Replace Fenestration						30,000			
Growth	Bandle Hill - Replace Hall Floor Covering				25,000					
Growth	St Nicholas - Replacement Doors						10,000			
	Community Centres									
KE902	Community Centres General	32,000	(8,900)	32,000						
Growth	St Nicholas - Replacemement Windows & Doors							30,000		
KE471	St Nicholas - Boiler and Hot Water Installation Upgrade	42,000	18,738	42,000						
New	St Nicholas Annexe - External Decorations				20,000	*				
New	Bedwell - External Cedar Cladding Works					*	5,000			
Growth	Bedwell - Boiler Upgrade						100,000			
KE492	Shephall - Boiler Replacement	45,000	2,250	45,000						
KE472	The Oval - Replace Radiators	8,000		8,000						
Growth	The Oval - Replace Windows				15,000					
KE473	Springfield House - Works to External Envelope.	15,000	12,848	15,000						
KE484	Springfield House - Boiler upgrade	30,000	20,674	30,000						
KE488	Springfield House - Boundary Wall	20,000		20,000						
KE474	Timebridge - Boiler and Hot Water replacement (3/5th of Cost to SBC)	108,000	11,646	108,000						
Growth	Timebridge - Resurface Felt Flat Roofs						60,000			
Growth	Symonds Green - Replacement Windowa & Doors						25,000			
	Park Pavilions									
KE907	Park Pavilions General	9,000	187	9,000						
KE475	Chells - Decommission Shower & Provide Hot Water To Changing Rooms	25,000	1,250	25,000						
KE476	Shephalbury Bowls - Reroofing	18,000	26,484	18,000						
KE477	Ridlins - Upgrade Heating and Ventilating Equipment	7,500	7,857	7,500						
Growth	Ridlins - M&E Refurbishment of AHU Plant & Controls				25,000					
KE478	St Nicholas - Electric Heating Replacement	8,000	8,442	8,000						
KE479	Canterbury Way - Demolition	12,000	600	12,000						
KE493	King George V - Electrical Mains Intake & Supply Head	20,000		20,000						
	Other									
Growth	Ridlins running track refurbishment					*			35,000	

APPENDIX B - GENERAL FUND CAPITAL STRATEGY

Cost Centre	Scheme	2018/2019	2018/2019	2018/2019	2019/2020	On Hold	2020/2021	2021/2022	2022/2023	2023/2024
		Working Budget £	Actuals 31/12/18 £	February Final Report £	February Final Report £		February Final Report £	February Final Report £	February Final Report £	February Final Report £
	Housing and Investment (cont'd)									
	Depots									
KE903	Depots	15,000	765	15,000						
KE480	Cavendish Rd - Office Alterations	35,000	1,750	35,000						
Growth	CavendishRd - Re-roofing (on hold 2020/21 spend)				15,000	*	500,000			
	Museum									
KE489	Museum Store Roof Replacement	40,000		40,000						
	Cemeteries									
KE904	Cemetery Buildings	15,000	698	15,000						
KE481	Weston Road - Replace / Upgrade Electric Space Heating.	25,000	8,624	25,000						
KE482	Weston road - External Joinery Decorations	10,000	8,678	10,000						
	Council Offices									
KR900	Council Offices	23,710	2,083	23,710						
KR139	Swingate House - Reroofing	3,360	168	3,360						
KR141	Corporate Buildings - Essential Health & Safety Electrical Works	25,000	1,250	25,000						
KR142	Corporate and Commercial Buildings - Condition survey	30,000	2,472	30,000						
Growth	Daneshill House - Test & Risk Assessment Remedial Works				15,000	*				
	Operational Buildings									
KE448	Indoor Market Essential Health & Safety Works	113,000	11,620	113,000						
KE449	Indoor Market - Fire Alarm Replacement	75,000	47,514	75,000						
KE450	Indoor Market Toilet Refurbishment	24,650	19,884	24,650						
Growth	Indoor Market - New Hot Air Curtains				20,000	*				
Growth	Indoor Market - New LED & Lighting					*	65,000			
	Town Centre									
KR136	Preparation Works to Units 1,4,5 of the former QD Building	57,500	90	57,500						
KR137	Works to 29 Town Square	27,500		27,500						
KR138	Town Square Assets - Condition Survey	113,000	5,650	113,000						
KE033	Town Centre Toilets - Reroofing / Remedial Works	27,000	1,915	27,000						
Growth	Station Ramp (on hold 2020/21 spend)				7,500	*	75,000			
KR143	Town Chambers - Reroofing, Guttering, Pipe replacement, Safe roof access	200,000		200,000						
KR144	Town Chambers - Essential Works to Existing Windows	50,000	1,000	50,000						
KR145	Town Chambers / Square - External Facade Structural Repairs	110,000	4,250	110,000						
KR146	Town Chambers - Landlords Electrical Inspection and Remedial Works	30,000	1,000	30,000						
	Total Housing and Investment	1,512,440	242,934	1,512,440	177,500		870,000	30,000	35,000	

APPENDIX B - GENERAL FUND CAPITAL STRATEGY

Cost Centre	Scheme	2018/2019	2018/2019	2018/2019	2019/2020	On Hold	2020/2021	2021/2022	2022/2023	2023/2024
		Working Budget £	Actuals 31/12/18 £	February Final Report £	February Final Report £		February Final Report £	February Final Report £	February Final Report £	February Final Report £
	Regeneration									
KE384	Town Centre Improvements Phase 2 incl wayfinding signage	235,410	98,690	235,410						
KE438	Public Realm Improvements to Market Place	503,000	462,001	503,000						
KE439	Town Square Improvements (GD1)	545,000	70,695	545,000			1,000,000			
Growth	Town Square Improvements (units 3 to 29)						200,000	300,000		
KE454	Town Centre Regeneration Programme (GD1)	4,100,000	1,410,277	4,100,000	1,400,000					
Growth	Town Centre Regeneration - Land Assembly (GD1)				100,000					
KE466	Bus Interchange (GD3)	416,270	93,606	416,270	4,500,000		1,600,000			
KE467	CCTV Relocation (GD1)	1,000,000	67,533	1,000,000						
Growth	CCTV Relocation (GD1)				1,400,000					
KE439	Town Square Improvements	400,000		400,000				2,100,000		
KE469	Leisure Centre (GD1)	100,000		100,000	1,400,000					
Growth	Public Sector Hub				1,100,000			1,179,000	1,295,000	26,768,000
	Total Regeneration	7,299,680	2,202,803	7,299,680	9,900,000		2,800,000	3,579,000	1,295,000	26,768,000
	Community & Neighbourhoods									
KC900	Arts and Leisure Centre - Improvements	29,330	19,148	29,330						
Growth	Arts and Leisure Centre - Improvements					*			150,000	
KC901	Stevenage Swimming Centre	9,220	13,932	9,220						
KC202	Fairlands Valley Park - Aqua	7,000		7,000	24,000					
KC226	Fairlands Valley Park - Boathouse Roof Replacement	12,000	600	12,000						
KC227	Fairlands Valley Park - New Rowing boats/Pedaloes	23,000		23,000						
	Stevenage Golf Centre - Boiler Replacement	20,000		20,000						
KC224	Leisure Stock Condition	40,000		40,000				20,000		
KC221	St Nicholas Play Centre Equipment	19,200	19,143	19,200						
KC225	Bandle Hill Play Centre - Treehouse	30,000	1,500	30,000						
Growth	Bandle Hill Play Centre - Fencing Replacement				23,000	*				
Growth	Pin Green Play Centre Equipment				35,000					
KE452	Mobile CCTV Cameras	19,760	19,757	19,760						
KE224	CCTV - Replacement Cameras	15,750	5,000	15,750	20,000		20,000	20,000	20,000	
Growth	CCTV - Replacement Cameras					*				20,000
Growth	Cycleways Installations (contribution to £100k Arts Council grant bid)				10,000	*				
	Total Community & Neighbourhoods	225,260	79,079	225,260	112,000		20,000	40,000	170,000	20,000

APPENDIX B - GENERAL FUND CAPITAL STRATEGY

		2018/2019	2018/2019	2018/2019	2019/2020		2020/2021	2021/2022	2022/2023	2023/2024
Cost Centre	Scheme	Working Budget £	Actuals 31/12/18 £	February Final Report £	February Final Report £	On Hold	February Final Report £	February Final Report £	February Final Report £	February Final Report £
	Planning & Regulatory									
KE119	Off Street Car Parks (Multi Storey Car Parks)	389,640	409,799	389,640	180,000		225,000	225,000	225,000	220,000
Growth	Multi-storey Car Park - New Entrances/Resurfacing				15,000	*	25,000	25,000	25,000	25,000
KE900	Off Street Car Parks (Surface Car Parks)	31,910	16,138	31,910						
KE122	MSCP's Lighting Improvements	80,000		80,000	20,000	*				
KE486	CCTV Cameras (en route to MSCP)	10,000		10,000						
KE201	Hard standings	73,810	71,104	73,810	50,000		50,000	50,000	50,000	
Growth	Hard standings									50,000
KE100	Residential Parking	18,610	3,044	18,610	100,000					
KE100	Residential Parking				30,000	*				
KE470	Electric Car Charging Points	15,000		15,000						
KE217	Parking Restrictions	44,700	5	44,700	25,000	*	25,000	25,000	25,000	
Growth	Onstreet Contactless pay				10,000	*				
KE441	Parking Enforcement - Phased replacement pay & display machines	22,000	14,637	22,000						
KE442	Parking Enforcement - Burymead Permit Parking Area Implementation	10,000	3,942	10,000						
KE443	Parking Enforcement - Old Town Permit Parking Area Implementation	1,000		1,000	11,000					
KE444	Coreys Mill Lane - Additional Parking Capacity	24,530	654	24,530						
KG010	House Renovation/Improvement Grants	18,000		18,000						
KG011	Disabled Facilities Grants	257,800	120,992	257,800						
	Total Planning & Regulatory	997,000	640,315	997,000	441,000		325,000	325,000	325,000	295,000
KR911	Deferred Works Reserve	108,450		20,000	29,600		154,000	56,000	15,000	2,000